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ELAINE DARION

Service strategy Project Management Institute

Improve and Accelerate Software Delivery for Large, Distributed, Complex Projects The Nexus Framework is the simplest, most effective approach to applying Scrum at scale across multiple teams, sites, and time zones. Created by Scrum.org—the pioneering Scrum training and certification organization founded by Scrum co-creator Ken Schwaber—Nexus draws on decades of experience to address the unique challenges teams face in coming together, sharing work, and managing and minimizing dependencies. The Nexus™ Framework for Scaling Scrum is a concise book that shows how Nexus helps teams to deliver a complex, multi-platform, software-based product in short, frequent cycles, without sacrificing consistency or quality, and without adding unnecessary complexity or straying from Scrum’s core principles. Using an extended case study, the authors illustrate how Nexus helps teams solve common scaling challenges like reducing cross-team dependencies, preserving team self-organization and transparency, and ensuring accountability. Understand the challenges of delivering working, integrated product increments with multiple teams, and how Nexus addresses them Form a Nexus around a new or existing product and learn how that Nexus sets goals and plans its work Run Sprints within a Nexus, provide transparency into progress, conduct effective Nexus Sprint reviews, and use Nexus Sprint Retrospectives to continuously improve Overcome the distributed team collaboration challenges

Agile Estimating and Planning BPB Publications

Agile Estimating and Planning is the definitive, practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan-and then what makes it agile. Using the techniques in Agile Estimating and Planning , you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days—and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule-related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

Get SAFe Now Springer Nature

Agile Practice Guide – First Edition has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

Addison-Wesley Professional

“We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation.” –From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of *Managing the Design Factory*; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In *Agile Software Requirements*, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the “big picture” of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger “systems of systems,” application suites, and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You’ll find proven solutions you can apply right now—whether you’re a software developer or tester, executive, project/program manager, architect, or team leader.

Agile Practice Guide (Hindi) Addison-Wesley Professional

Practical Model-Based Testing gives a practical introduction to model-based testing, showing how to write models for testing purposes and how to use model-based testing tools to generate test suites. It is aimed at testers and software developers who wish to use model-based testing, rather than at

tool-developers or academics. The book focuses on the mainstream practice of functional black-box testing and covers different styles of models, especially transition-based models (UML state machines) and pre/post models (UML/OCL specifications and B notation). The steps of applying model-based testing are demonstrated on examples and case studies from a variety of software domains, including embedded software and information systems. From this book you will learn: The basic principles and terminology of model-based testing How model-based testing differs from other testing processes How model-based testing fits into typical software lifecycles such as agile methods and the Unified Process The benefits and limitations of model-based testing, its cost effectiveness and how it can reduce time-to-market A step-by-step process for applying model-based testing How to write good models for model-based testing How to use a variety of test selection criteria to control the tests that are generated from your models How model-based testing can connect to existing automated test execution platforms such as Mercury Test Director, Java JUnit, and proprietary test execution environments Presents the basic principles and terminology of model-based testing Shows how model-based testing fits into the software lifecycle, its cost-effectiveness, and how it can reduce time to market Offers guidance on how to use different kinds of modeling techniques, useful test generation strategies, how to apply model-based testing techniques to real applications using case studies

More with LeSS Packt Publishing Ltd

Practice an agile form of management to stop wasting time and money! Layton walks you through the core principles so you can keep your projects on time and on budget. Discover what makes scrum different, how it lowers costs and speeds project completion, and how to put it to work.

Agile Testing Pearson Education

This open access book constitutes the proceedings of the 20th International Conference on Agile Software Development, XP 2019, held in Montreal, QC, Canada, in May 2019. XP is the premier agile software development conference combining research and practice. It is a hybrid forum where agile researchers, academics, practitioners, thought leaders, coaches, and trainers get together to present and discuss their most recent innovations, research results, experiences, concerns, challenges, and trends. Following this history, for both researchers and seasoned practitioners XP 2019 provided an informal environment to network, share, and discover trends in Agile for the next 20 years The 15 full papers presented in this volume were carefully reviewed and selected from 45 submissions. They were organized in topical sections named: agile adoption, agile practices; large-scale agile; agility beyond IT, and the future of agile.

20th International Conference, XP 2019, Montréal, QC, Canada, May 21–25, 2019, Proceedings Lulu.com

Use scrum in all aspects of life Scrum is an agile project management framework that allows for flexibility and collaboration to be a part of your workflow. Primarily used by software developers, scrum can be used across many job functions and industries. Scrum can also be used in your personal life to help you plan for retirement, a trip, or even a wedding or other big event. Scrum provides a small set of rules that create just enough structure for teams to be able to focus their innovation on solving what might otherwise be an insurmountable challenge. Scrum For Dummies shows you how to assemble a scrum taskforce and use it to implement this popular Agile methodology to make projects in your professional and personal life run more smoothly—from start to finish. Discover what scrum offers project and product teams Integrate scrum into your agile project management strategy Plan your retirement or a family reunion using scrum Prioritize for releases with sprints No matter your career path or job title, the principles of scrum are designed to make your life easier. Why not give it a try?

The Nexus Framework for Scaling Scrum Springer Nature

A pragmatic guide that will teach you to implement Agile, SCRUM and Kanban in your organization. KEY FEATURES ● Expert-guided techniques for successful Agile transformation in your organization. ● Solution-focused responses on interview questions of Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN. ● Reference guide to prepare for leading PMI-ACP and SAFe Certification exam. DESCRIPTION This book is for businesses that aspire to improve agility, deliver fit-for-purpose products and services, delight customers, and provide the security of long-term survival associated with mature businesses that consistently meet or exceed customer expectations. Learn a lean approach by seeing how Kanban made a difference in four real-world situations. You'll explore how different teams used Kanban to make paradigm-changing improvements in software development. These teams were struggling with overwork, unclear priorities, and a lack of direction. As you discover what worked for them, you'll understand how to make significant changes in real-life situations. The Artefact has been developed as a resource to understand, evaluate, and use Agile and Hybrid Agile approaches. This practice guide will help you understand when, where, and how to apply Agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. WHAT YOU WILL LEARN ● Explore and learn how to build Organizational Resilience and Enterprise Maturity Model. ● Step-by-step solutions to implement Portfolio Kanban and Upstream Kanban. ● Deep dive into Agile SHIFT framework and Hybrid Agile framework. ● Exciting case studies and practical demonstrations on Agile SCRUM & KANBAN. ● Expert-ready guidance on overcoming common Agile project management misconceptions. WHO THIS BOOK IS FOR This book is appealing to decision makers, product owners, project team members who can make use of this guide in improvising the productivity and efficient management of business operations without much of hassle. TABLE OF CONTENTS 1. Key success factors for adopting Agile SCRUM Kanban in any organization 2. Lessons learnt and pragmatic approach - Agile Scrum Kanban 3. Tricky real-world Agile SCRUM & KANBAN case studies, demos and tools 4. Agile SCRUM KANBAN Maturity assessment Nuts & Bolts 5. Useful tips & techniques for successful Agile transformation in any organization and the art of Agile development 6. Use of Agile for students and parents 7. Common Agile SCRUM KANBAN misconceptions 8. Key takeaways 9. Interview questions and answers on Agile

SCRUM KANBAN 10. Glossary 11. Quiz session 12. Test your knowledge

[The Agile Way to Quality](#) John Wiley & Sons

Decouvrez comment coacher votre equipe pour qu'elle devienne plus agile. Ce livre demystifie les pratiques agiles, il s'agit d'un guide pratique pour creer des equipes agiles solides. Enrichi avec les conseils utiles des coachs agiles Rachel Davies et Liz Sedley, ce livre vous donne des outils de coaching que vous pouvez utiliser si vous etes chef de projet, responsable technique ou membre d'une equipe de developpement logiciel.

The Scrum Guide Companion Addison-Wesley Professional

This book is written by testers for testers. In ten chapters, the authors provide answers to key questions in agile projects. They deal with cultural change processes for agile testing, with questions regarding the approach and organization of software testing, with the use of methods, techniques and tools, especially test automation, and with the redefined role of the tester in agile projects. The first chapter describes the cultural change brought about by agile development. In the second chapter, which addresses agile process models such as Scrum and Kanban, the authors focus on the role of quality assurance in agile development projects. The third chapter deals with the agile test organization and the positioning of testing in an agile team. Chapter 4 discusses the question of whether an agile tester should be a generalist or a specialist. In Chapter 5, the authors turn to the methods and techniques of agile testing, emphasizing the differences from traditional, phase-oriented testing. In Chapter 6, they describe which documents testers still need to create in an agile project. Next, Chapter 7 explains the efficient use of test automation, which is particularly important in agile development, as it is the main instrument for project acceleration and is necessary to support state-of-the-art DevOps approaches and Continuous Integration. Chapter 8 then adds examples from test tool practice extending test automation to include test management functionality. Chapter 9 is dedicated to training and its importance, emphasizing the role of employee training in getting started with agile development. Finally, Chapter 10 summarizes the results of the agile journey in general with a special focus on testing. To make the aspects described even more tangible, the specific topics of this book are accompanied by the description of experiences from concrete software development projects of various organizations. The examples demonstrate that different approaches can lead to solutions that meet the specific challenges of agile projects.

[Questions with Answers and Explanations, Part: 3](#) The Stationery Office

Management, Computers, Computer networks, Information exchange, Data processing, IT and Information Management: IT Service Management

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Truth #1: This book will make you conquer the ECBA® certification exam. Truth #2: Rizvi's ECBA® Exam Prep Guide is a no-nonsense detailed approach to retain knowledge you gain, and pass the ECBA® exam on the first try. Truth #3: This book will lead you through The BABOK Guide® with ease, picking up on the key elements of business analysis. Truth #4: This study guide simplifies the complicated terms, definitions and concepts that are critical to passing the exam. Truth #5: Inside you will find: □ Business Analysis Fundamentals □ Chapters dedicated to each of the Knowledge Areas □ Clearly identified areas to focus on for the exam □ Sample questions to test key knowledge after each section Truth #6: You need to get Rizvi's ECBA® Exam Prep Guide now!

Agile Processes in Software Engineering and Extreme Programming Addison-Wesley Professional

This book has 80 questions for scrum master certifications. Questions range from basic to expert level and explanations are given while reviewing the answers. This is the third book in the series. Each page has only one question and the correct answer with explanation is given on the next page. This make it easy for you to answer yourself before reviewing the correct answer. If you are looking for a real test experience, please refer to the end of this book. We have included details and discount codes for the online version of these tests. Course links are available at www.letSSprint.com as well. Knowledge of Scrum is desirable for taking this course. Practice tests are based on Scrum as defined in The Scrum Guide™. This will make the student better prepared Scrum Master certifications and interviews for Scrum roles. Questions and explanations are based on Scrum as defined in The Scrum Guide™. This is helpful for any Professional appearing for Scrum Master Certifications and Interviews.

Implement Scrum and Lean-Agile techniques across complex products, portfolios, and programs in large organizations Elsevier

Scrum, as a new way of product development, delivers high value. Authentic knowledge body of Scrum is Scrum Guide. It is too dense to absorb without context and correlations. This book reveals Scrum as defined in 'The Scrum Guide 2016' with context and correlations using Active Learning technique. It is all-in-one guide for Professional Scrum Master (PSM 1) aspirants, with comprehensive Scrum material, tips, and 250+ practice questions.

SAFe® 4.0 Reference Guide Springer

SAFe®: The World's Leading Framework for Enterprise Agility "SAFe® 4.0 Distilled is the book we've all been waiting for. It breaks down the complexity of the Framework into easily digestible explanations and actionable guidance. A must-have resource for beginners as well as seasoned practitioners." —Lee Cunningham, Sr. Director, Enterprise Agile Strategy at VersionOne, Inc. To succeed in today's adapt-or-die marketplace, businesses must be able to rapidly change the way they create and deliver value to their customers. Hundreds of the world's most successful companies—including Hewlett Packard Enterprise, AstraZeneca, Cisco, and Philips—have turned to the Scaled Agile Framework® (SAFe®) to achieve agility at scale and maintain a competitive edge. SAFe® 4.0 Distilled: Applying the Scaled Agile Framework® for Lean Software and Systems Engineering explains how adopting SAFe can quickly improve time to market and increase productivity, quality, and employee engagement. In this book, you will Understand the business case for SAFe: its benefits, the problems it solves, and how to apply it Get an overview of SAFe across all parts of the business: team, program, value stream, and portfolio Learn why SAFe works: the power of SAFe's Lean-Agile mindset, values, and principles Discover how systems thinking, Agile development, and Lean product development form the underlying basis for SAFe Learn how to become a Lean-Agile leader and effectively drive an enterprise-wide transformation

Team Topologies Springer

PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide &- Seventh Edition is structured around eight project performance domains. This edition is

designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide: • Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with PMI standards+™ for information and standards application content based on project type, development approach, and industry sector.

Essential Scrum FriesenPress

In Large-Scale Scrum, Craig Larman and Bas Vodde offer the most direct, concise, actionable guide to reaping the full benefits of agile in distributed, global enterprises. Larman and Vodde have distilled their immense experience helping geographically distributed development organizations move to agile. Going beyond their previous books, they offer today's fastest, most focused guidance: "brass tacks" advice and field-proven best practices for achieving value fast, and achieving even more value as you move forward. Targeted to enterprise project participants and stakeholders, Large-Scale Scrum offers straight-to-the-point insights for scaling Scrum across the entire project lifecycle, from sprint planning to retrospective. Larman and Vodde help you: Implement proven Scrum frameworks for large-scale developments Scale requirements, planning, and product management Scale design and architecture Effectively manage defects and interruptions Integrate Scrum into multisite and offshore projects Choose the right adoption strategies and organizational designs This will be the go-to resource for enterprise stakeholders at all levels: everyone who wants to maximize the value of Scrum in large, complex projects.

Rizvi's ECBA Exam Prep Guide Addison-Wesley Professional

Practical guidance to Implement AGILE, KANBAN, XP and SCRUM with 600+ Expert Solutions included KEY FEATURES ● Supportive materials for PMI-ACP and SAFe exam preparation. ● Proven use-cases on implementation of Kanban, Agile and Scrum across business projects. ● 600+ interview questions, quizzes and business solutions to acquire lucrative Agile project management jobs. DESCRIPTION This book is a pragmatic guidance teaching modern IT professionals how to improvise and scale up IT delivery capabilities using leading project management methodologies including Agile and Kanban. It is equipped with use-cases and hundreds of solutions and the readers will learn to examine the strength of their project management function and how to improvise it. The book brings exclusive knowledge on several strategies to put into implementation in the event of natural disaster like Covid-19 and for future crisis management. You will be acquainted with the popular tools and technologies that your organization can make use of it for better collaboration on projects. You will learn the various project performance metrics for each of these project management methodologies. As an added advantage of this book, you can get yourself ready for one of the popular and critical professional examinations like PMP-ACP and SAFe. Key strategies to beat Covid-19 Pandemic and for crisis management Key enablers to build Organizational Resilience and enterprise maturity model Portfolio/ Upstream Kanban implementations lessons learnt and key takeaways PMI-ACP and SAFe exam preparation Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools Interview Questions and answers on Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN Useful Tips & techniques for successful Agile transformation in any Organization and The Art of Agile Development Agile & Kanban Metrics JIRA tool use in Projects / Programs WHAT YOU WILL LEARN ● Gain strong hold on concepts of KANBAN, XP, FDD, DSDM, SCRUMBAN and SCRUM. ● Exclusive coverage on strategies to beat Covid-19 Pandemic and future crisis management. ● Learn to build Organizational Resilience and enterprise maturity model. ● Ready guidance to prepare for PMI-ACP and SAFe certification. ● Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools. WHO THIS BOOK IS FOR This book is for Scrum Masters, Product Owners, Developers, CXOs and professionals closely associated with Agile Scrum, Kanban, XP projects to further improve their knowledge of Agile with valuable pragmatic insights. Experienced-level professionals and Agile enthusiasts having relevant experience can also acquire an in-depth knowledge of the advanced concepts in project management. TABLE OF CONTENTS 1. Key success factors for adopting Agile SCRUM Kanban in any organizations 2. Why Personal Agility matters 3. Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools 4. Agile SCRUM KANBAN Maturity assessment Nuts & Bolts 5. Useful Tips & techniques for successful Agile transformation in any Organization and The Art of Agile Development 6. Common Agile SCRUM KANBAN misconceptions 7. Key Takeaways 8. Glossary 9. Quiz Session 10. Test your Knowledge

Scrum Narrative and PSM Exam Guide Addison-Wesley Professional

Agile is trending in the software industry as it yields quick and reliable results. As per a study by Gartner, 85% of projects will shift to Agile Methodology by 2020. With the growth in Agile projects, there is growth in demand for SDET with Agile Knowledge. There is a no well-defined Agile Testing phase like in other models in SDLC which leads to confusion towards the role of testers in Agile Projects. In this book, I get you started with Agile Testing, activities performed by Agile Testers and QA role in the Agile project. Table Of Content Chapter 1: Agile Model and Methodologies Chapter 2: Agile Testing Chapter 3: Scrum Testing Chapter 4: Scrum Master Training What is Scrum? What is Scrum Master? Scrum Master Skills Characteristic of the Good Scrum master Daily Activities of Scrum master Best practices for Scrum master Why is Scrum master's role is difficult? Chapter 5: Automation Testing for Agile Methodology Automation in Waterfall Vs Automation in Agile How to automate in Agile Methodology Fundamental Points for Agile Test Automation Agile Automation Tools Automation Testing Concepts when Applied to Agile Chapter 6: Scaled Agile Framework(SAFe) What is Scaled Agile Framework (SAFe) Why to use Agile Framework When to Use Scaled Agile Framework How different than other Agile practices Foundations of Scaled Agile Framework Agile Manifesto Different Levels in SAFE Chapter 7: Bug/Defect Triage What is 'Defect Triage'? Why do we need to have 'Defect Triage'? How often 'Defect Triage' needs to be conducted in a release? Who are the mandatory and other participants of 'Defect Triage'? Roles and Responsibilities of participants during 'Defect Triage.' What happens during 'Defect Triage' Meeting? What is the outcome of the 'Defect Triage'? Chapter 8: Waterfall Vs. Agile What is Waterfall methodology? What is the Agile methodology? Advantages of Waterfall Model Advantages of the Agile Model Limitations of Waterfall Model Limitations of Agile Model Difference between Agile and Waterfall Model Chapter 9: Agile Vs Scrum: Know the Difference What Is Agile Methodology? What Is Scrum? Agile Vs. Scrum Chapter 10: Scrum Vs. Kanban What is Scrum? What is Kanban? Why Use Scrum? Why use Kanban? The Scrum process Kanban process Scrum Vs. Kanban Chapter 11: Agile Vs. DevOps What is DevOps? What is Agile? Agile Vs. DevOps Difference Between Agile and DevOps Chapter 12: Agile Vs Kanban What's is Agile? What is Kanban? Agile Principles Kanban Principles What is the difference between Agile and Kanban?