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# Scrum Mastery From Good To Great Servant Leadership

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*Scrum Mastery From  
Good To Great Servant  
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2021-01-16

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**FOLEY DARIO**

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*The Agile Training Seminar for Business  
Performance* Pearson Education

“Our job as Scrum professionals is to continually improve our ability to use Scrum to deliver products and services that help customers achieve valuable outcomes. This book will help you to improve your ability to apply Scrum.”

–From the Foreword by Ken Schwaber, co-author of Scrum Mastering Professional Scrum is for anyone who wants to deliver increased value by using Scrum more effectively. Leading Scrum practitioners Stephanie Ockerman and Simon Reindl draw on years of Scrum training and coaching to help you return to first principles and apply Scrum with the professionalism required to achieve its transformative potential. The authors aim to help you focus on proven Scrum approaches for improving quality, getting and using fast feedback, and

becoming more adaptable, instead of “going through the motions” and settling for only modest improvements. Whether you’re a Scrum Master, Development Team member, or Product Owner, you’ll find practical advice for facing challenges with transparency and courage, overcoming a wide array of common challenges, and continually improving your Scrum practice.

Realistically assess your current Scrum practice, and identify areas for improvement Recognize what a great Scrum Team looks like and get there Focus on “Done”–not “sort-of-Done” or “almost-Done” Measure and optimize the value delivered by every Product Increment Improve the way you plan, develop, and grow Clear away wider organizational impediments to agility

and professionalism Overcome common misconceptions that stand in the way of progress Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

*The Scrum Master Files* Van Haren

Are you already working in Scrum but stuck in a rut? Do you know the basics of Scrum but don't feel like you can adequately support your team? Scope creep, team members showing up late, challenging stakeholders... sound familiar? "Scrum Mastery - Agile Leadership to Take Your Team's Performance from Good to Great," goes beyond the basics of Scrum. You will learn how to become a skilled Scrum Master who is more than just a meeting

facilitator, and how to lead your team to greatness. This book is for people and organizations who are serious about Scrum and Agile, and looking for more in-depth advice. You will learn: What a great Scrum Master looks like Common 'anti-patterns' in Scrum and Agile, and how to overcome them How to run an effective self-organizing team A simple tool to keep stakeholders on board How to build a culture of feedback and continuous improvement How to run better Scrum meetings, such as daily stand-ups and retrospectives Exercises and workshops to foster team collaboration Scaling Scrum across multiple teams and locations And more... By the end of this book you will have gained a deeper insight into Scrum, understand the full scope of what it can

do, and how to practice great servant leadership. Are you ready to start seeing results? Grab your copy today and take your team's performance from good to great. ★★ Buy the Paperback Version of this Book and get the Kindle Book version for FREE ★★

Team Mastery Addison-Wesley Professional

Our strengths can become our weaknesses. Our traits and habitual behaviours can become traps. In each chapter of The Coach's Casebook the reader follows a skilled coach working with a client who is struggling with one of the twelve traits which every coach will face in their coaching work - traits such as people pleasing, perfectionism, impostor syndrome, performance anxiety and procrastination. The coach

shares their emotions, their thought processes and their reflections as they try to understand the psychological origins of these behaviours and to work out how to help their client. The Coach's Casebook includes inspirational insights from individuals who have triumphed over such traits and have succeeded in all walks of life figures such as Alec Stewart and Lewis Moody from the world of sport, Greg Dyke from the world of business, and Arctic explorer Pen Hadow. This book is above all designed to help you in your work as a coach. It gives you practical, tried and tested techniques which you can use today to help your clients to change the habits of a lifetime.

Scrum Master Certification: 501 Questions with Answers & Explanations

Pearson Education

The Professional Product Owner's Guide to Maximizing Value with Scrum "This book presents a method of communicating our desires, cogently, coherently, and with a minimum of fuss and bother." —Ken Schwaber, Chairman & Founder, Scrum.org The role of the Product Owner is more crucial than ever. But it's about much more than mechanics: it's about taking accountability and refocusing on value as the primary objective of all you do. In The Professional Product Owner, two leading experts in successful Scrum product ownership show exactly how to do this. You'll learn how to identify where value can be found, measure it, and maximize it throughout your entire product lifecycle. Drawing on their

combined 40+ years of experience in using agile and Scrum in product management, Don McGreal and Ralph Jocham guide you through all facets of envisioning, emerging, and maturing a product using the Scrum framework. McGreal and Jocham discuss strategy, showing how to connect Vision, Value, and Validation in ROI-focused agile product management. They lay out Scrum best-practices for managing complexity and continuously delivering value, and they define the concrete practices and tools you can use to manage Product Backlogs and release plans, all with the goal of making you a more successful Product Owner. Throughout, the authors share revealing personal experiences that illuminate obstacles to success and show how they

can be overcome. Define success from the “outside in,” using external customer-driven measurements to guide development and maximize value. Bring empowerment and entrepreneurship to the Product Owner’s role, and align everyone behind a shared business model. Use Evidence-Based Management (EBMgt) to invest in the right places, make smarter decisions, and reduce risk. Effectively apply Scrum’s Product Owner role, artifacts, and events. Populate and manage Product Backlogs, and use just-in-time specifications. Plan and manage releases, improve transparency, and reduce technical debt. Scale your product, not your Scrum. Use Scrum to inject autonomy, mastery, and purpose into your product team’s work. Whatever your role in product management or

agile development, this guide will help you deliver products that offer more value, more rapidly, and more often. Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

**Product Mastery** "O'Reilly Media, Inc." Any Agile approach involves change. If you choose Scrum as the new way to do work, an effective Scrum Master is critical to successfully meeting goals and objectives and continuously improving. New Scrum Masters tend to focus on the "mechanical" part of the Scrum framework. Yes, that is an important part of the job! The more important aspect of the S.M.'s job is the "people" part. The Scrum Master is a coach, a guide, an objective facilitator and a teacher. Many

companies say they want to "Go Agile" and choose the Scrum framework but do not understand scrum mastery. This book provides many secrets every new Scrum Master should know. It can also be helpful to others in an organization who seek to understand this role more in depth. This book is not only packed full of tips and tricks for coaches, it provides practical scenarios to work through. These case studies provide the reader a safe way to think through Scrum Master interventions resulting in several lessons learned. If you want to improve your "people chip" and enhance your scrum master skills, this book is for you. *Large, Multisite, and Offshore Product Development with Large-Scale Scrum* Createspace Independent Publishing Platform

Choose to be a Master Scrum Master? Prepared to establish yourself fit for 21st centuries Digital Transformation & solution Development? This book can revolutionize your course. Based on the one decade of research and several hundred Scrum Master coaching has established this volume. This Guidebook is for all the Scrum Masters, who determine to become master in Scrum Master role and build magnificent software solutions. Competitive pressure and fundamental changes will remain the hallmark of the business environment. Thus, the demand for new and upgraded skills will continue. Lifelong learning is not simply an academic thought; it is a business essential. This Guidebook has emphasized the pragmatic challenges a

Scrum Master comes across during software solution development and how Scrum Master can fortify themselves to surmount all these challenges. This Guidebook consists of seven distinct areas like Communication, Creativity, Companionability, Competent Team formation, Change agents, Charismatic leadership, and Catalyst. These seven pillars are seven elements of the Seven Chakra Model (7C chakras) empowers scrum masters to obtain individual agility. If these Seven chakras are not purified or malfunctions, we develop into disordered or function inadequately. As an Organization is not a machine, it is an Organism, Scrum Masters have to take care of these Seven elements by learning about them and strengthening these elements so that the Individuals

does not get affected much by external challenges. The author has emphasized many challenging use cases, thought-provoking questions for the readers to reflect on and take action and has cited many case studies in this book to make the volume pragmatic for the reader. The author had shared many theoretical concepts for the reader to work out further research and enhance learning in those areas so that the reader can become fit for Master Scrum Master.

**A Scrum Book** Pragmatic Bookshelf  
Use scrum in all aspects of life Scrum is an agile project management framework that allows for flexibility and collaboration to be a part of your workflow. Primarily used by software developers, scrum can be used across many job functions and industries.



Scrum can also be used in your personal life to help you plan for retirement, a trip, or even a wedding or other big event. Scrum provides a small set of rules that create just enough structure for teams to be able to focus their innovation on solving what might otherwise be an insurmountable challenge. Scrum For Dummies shows you how to assemble a scrum taskforce and use it to implement this popular Agile methodology to make projects in your professional and personal life run more smoothly—from start to finish. Discover what scrum offers project and product teams Integrate scrum into your agile project management strategy Plan your retirement or a family reunion using scrum Prioritize for releases with sprints No matter your career path or job title,

the principles of scrum are designed to make your life easier. Why not give it a try?

**From Good to Great Servant Leadership** Addison-Wesley Professional

Do you want to manage projects more effectively? Do you want to increase your team's productivity, collaboration, and deliver business value sooner? Scrum is the leading Agile methodology used by Fortune 500 companies and is transforming businesses everywhere. In this ever-changing world of customer expectations and new technologies, businesses need to be Agile to get ahead and stay there. With Scrum, you can be ready to adapt to the inevitable change. In this book, "Scrum Fundamentals - A Beginner's Guide to Mastery of The

Scrum Project Management Methodology," you will learn: How to embrace the Agile mindset The different stages of Scrum How to break down a complex task and prioritize What a Scrum team looks like and how to build one How to run sprints, backed with real-world examples Common mistakes and how to avoid them Meaningful metrics to track progress Applications of Scrum outside of software development How to get started with Scrum and overcome any resistance And more... By the end of this book you will have the confidence to implement Scrum within your organization, how to run your first sprint, and bring others on board. Are you ready to start seeing results? Grab your copy today and transform the way you manage projects and teams. ★★ Buy the

Paperback Version of this Book and get the Kindle Book version for FREE ★★ *The Professional Scrum Master (PSM I) Guide* Addison-Wesley Professional Great Teams Need SQUAD Depth If you have ever been part of a great team you will know it is exponentially better than being part of a mediocre team. Teams are at the heart of working in complex domains and are essential to the success of agile approaches yet relatively few teams achieve greatness. Agile and leadership coach Geoff Watts has pulled together his many years of experience with all sorts of teams from software, to product development, from medical teams to sports teams and has identified five common characteristics of great teams: Self-Improvement Quality Unity Audacity Delivery Please note this book

does NOT contain milestone cards. These can be purchased separately. [The Professional ScrumMaster's Handbook](#) Scrum Mastery From Good to Great Servant-Leadership The basics of being a ScrumMaster are fairly straightforward: At face value all a ScrumMaster needs to do is facilitate the Scrum process and remove impediments. But being a great ScrumMaster, one who truly embodies the principles of servant-leadership and helps nurture a high-performing team, is much harder and more elusive. In this second edition of his groundbreaking book, Geoff shares an updated collection of stories and practical guidance, drawn from twenty years of coaching Scrum teams that will guide you on your path to greatness. In this book you will learn: The

skills and characteristics of great ScrumMasters How to generate, maintain and increase engagement from the team How to increase the effectiveness of the Scrum meetings, such as retrospectives and daily scrums. How to foster a more creative and collaborative team How to increase the performance of the team How to know when you are a successful ScrumMaster Scrum Mastery is for practicing ScrumMasters who want to develop themselves into a great servant-leader capable of taking their teams beyond simple process compliance. Mike Cohn, in his foreword for the book, said: "Most books rehash well-trod territory and I don't finish them any wiser. I am positive I will be referring back to this book for many years" Roman Pichler said: "I am thoroughly impressed

with how comprehensive and well-written the book is. It will be indispensable for many people."Scrum Mastery From Good to Great Servant Leadership

The basics of being a ScrumMaster are fairly straightforward: At face value all a ScrumMaster needs to do is facilitate the Scrum process and remove impediments. But being a great ScrumMaster, one who truly embodies the principles of servant-leadership and helps move a team to the high performance levels possible with Scrum, is much harder and much more elusive. In this book Geoff shares a collection of stories and practical guidance, drawn from over ten years of coaching numerous Scrum teams that will guide you on your path to greatness. In this book you will learn:

- \* The skills and

characteristics of great ScrumMasters \*

- How to generate, maintain and increase engagement from the team \*
- How to increase the effectiveness of the Scrum meetings, such as retrospectives and daily scrums. \*
- How to foster a more creative and collaborative team \*
- How to increase the performance of the team \*
- How to know when you are a successful ScrumMaster

Scrum Mastery is for practicing ScrumMasters who want to develop themselves into a great servant-leader capable of taking their teams beyond simple process compliance. Mike Cohn, in his foreword for the book, said: "Most books rehash well-trod territory and I don't finish them any wiser. I am positive I will be referring back to this book for many years" Roman Pichler said: "I am thoroughly impressed with

how comprehensive and well-written the book is. It will be indispensable for many people."SCRUM MASTERYFrom Good to Great Servant LeadershipScrumThe Art of Doing Twice the Work in Half the Time Real-world tools to build your venture, grow your business, and avoid mistakes Startup, Scaleup, Screwup is an expert guide for emerging and established businesses to accelerate growth, facilitate scalability, and keep pace with the rapidly changing economic landscape. The contemporary marketplace is more dynamic than ever before—increased global competition, the impact of digital transformation, and disruptive innovation factors require businesses to implement agile management and business strategies to compete and thrive. This indispensable

book provides business leaders and entrepreneurs the tools and guidance to meet growth and scalability challenges head on. Equal parts motivation and practical application, this book answers the questions every business leader asks from the startup ventures to established companies. Covering topics including funding options, employee hiring, product-market validation, remote team management, agile scaling, and the business lifecycle, this essential resource provides a solid approach to grow at the right pace and stay lean. This book will enable you to: Apply 42 effective tools to sustain and accelerate your business growth Avoid the mistakes and pitfalls associated with rapid business growth or organizational change Develop a clear growth plan to integrate into your overall

business model Structure your business for rapid scaling and efficient management Startup, Scaleup, Screwup: 42 Tools to Accelerate Lean & Agile Business Growth is a must-read for entrepreneurs, founders, managers, and senior executives. Author Jurgen Appelo shares his wisdom on the creative economy, agile management, innovation marketing, and organizational change to provide a comprehensive guide to business growth. Practical methods and expert advice make this book an essential addition to any business professional's library.

**Scrum Fundamentals** Alakai Publishing LLC

LOS CONCEPTOS BÁSICOS DE SER UN SCRUM MASTER SON BASTANTE SENCILLOS: Todo lo que debe hacer un

Scrum Master es facilitar el proceso de Scrum y eliminar los impedimentos. Pero ser un gran Scrum Master, uno que realmente incorpora los principios del líder servicial y ayuda a formar un equipo de alto rendimiento, es mucho más difícil y sin duda más difícil de alcanzar. En esta segunda edición de su innovador libro, Geoff comparte una colección actualizada de historias y guías prácticas, extraídas de sus veinte años de Coaching a los equipos Scrum que lo guiarán en su camino hacia la grandeza. EN ESTE LIBRO APRENDERÁS: Las habilidades y características de los gran Scrum Masters Cómo generar, mantener y aumentar el compromiso del equipo Cómo aumentar la efectividad en las reuniones de Scrum Cómo fomentar un equipo más creativo y colaborativo,

incluso cuando es un equipo remoto  
Cómo incrementar el rendimiento del equipo  
Cómo saber si eres un Scrum Master exitoso  
"Geoff nos brinda un vistazo personal e inspirado a lo que realmente nos mueve de nivel bueno a gran: gran en la forma en que servimos; gran en la forma en que lideramos; gran en cómo creamos dominio en nuestros equipos y organizaciones; y, gran en cómo reconocemos los impedimentos para nuestro propio crecimiento hacia la grandeza. El Scrum Mastery es una habilidad que se puede perfeccionar y Geoff nos brinda herramientas valiosas para mejorar nuestra habilidad." - JEAN TABAKA, Agile Fellow, Rally Software  
"Estoy profundamente impresionado con este libro, que es muy completo y está bien escrito. Será indispensable para

mucha gente." - ROMAN PICHLER, Autor: Agile Product Management with Scrum  
"La mayoría de los libros repiten territorios conocidos y no los termino o no me siento más sabio cuando los termino. Estoy seguro de que me referiré a este libro durante muchos años." - MIKE COHN, Autor: Succeeding with Agile  
"Este libro ya se había convertido en la guía de referencia número uno para el rol de Scrum Master. Con estas actualizaciones, se ha vuelto aún más completo y útil." - PAUL GODDARD, Agile Coach & Trainer  
Secrets Every Coach Should Know Jimmy Mathew  
The Provocative and Practical Guide to Coaching Agile Teams  
As an agile coach, you can help project teams become outstanding at agile, creating products

that make them proud and helping organizations reap the powerful benefits of teams that deliver both innovation and excellence. More and more frequently, ScrumMasters and project managers are being asked to coach agile teams. But it's a challenging role. It requires new skills—as well as a subtle understanding of when to step in and when to step back. Migrating from “command and control” to agile coaching requires a whole new mind-set. In *Coaching Agile Teams*, Lyssa Adkins gives agile coaches the insights they need to adopt this new mind-set and to guide teams to extraordinary performance in a re-energized work environment. You'll gain a deep view into the role of the agile coach, discover what works and what doesn't, and learn

how to adapt powerful skills from many allied disciplines, including the fields of professional coaching and mentoring. Coverage includes Understanding what it takes to be a great agile coach Mastering all of the agile coach's roles: teacher, mentor, problem solver, conflict navigator, and performance coach Creating an environment where self-organized, high-performance teams can emerge Coaching teams past cooperation and into full collaboration Evolving your leadership style as your team grows and changes Staying actively engaged without dominating your team and stunting its growth Recognizing failure, recovery, and success modes in your coaching Getting the most out of your own personal agile coaching journey Whether you're an



agile coach, leader, trainer, mentor, facilitator, ScrumMaster, project manager, product owner, or team member, this book will help you become skilled at helping others become truly great. What could possibly be more rewarding?

*Software Development Using Scrum* John Wiley & Sons

Do you want to manage projects more effectively? Do you want to increase your team's productivity, collaboration, and deliver business value sooner? Scrum is the leading Agile methodology used by Fortune 500 companies and is transforming businesses everywhere. In this ever-changing world of customer expectations and new technologies, businesses need to be Agile to get ahead and stay there. With Scrum, you can be

ready to adapt to the inevitable change. In part 1 of this book you will learn about: How to embrace the Agile mindset The different stages of Scrum How to break down a complex task and prioritize What a Scrum team looks like and how to build one How to run Sprints, backed with real-world examples Common mistakes and how to avoid them Meaningful metrics to track progress Applications of Scrum outside of software development How to get started with Scrum and overcome any resistance In part 2 of this book you will learn about: What a great Scrum Master looks like Common 'anti-patterns' in Scrum and Agile, and how to overcome them How to run an effective self-organizing team A simple tool to keep stakeholders on board How to build a

culture of feedback and continuous improvement How to run better Scrum meetings such as daily stand-ups and retrospectives Exercises and workshops to foster team collaboration Scaling Scrum across multiple teams and locations By the end of this book you will have the confidence to run Scrum within your organization, understand the full scope of what it can do, and bring others on board. Are you ready to start seeing results? Grab your copy today and transform the way you manage projects and teams.

Learning Agile John Wiley & Sons

This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers,

this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

**SAFe 4.5 Reference Guide** "O'Reilly Media, Inc."

This pocket guide is the one book to read for everyone who wants to learn about Scrum. The book covers all roles, rules and the main principles underpinning Scrum, and is based on the Scrum Guide Edition 2013. A broader context to this fundamental description of Scrum is given by describing the past and the future of Scrum. The author, Gunther Verheyen, has created a concise, yet complete and passionate

reference about Scrum. The book demonstrates his core view that Scrum is about a journey, a journey of discovery and fun. He designed the book to be a helpful guide on that journey. Ken Schwaber, Scrum co-creator says that this book currently is the best available description of Scrum around. The book combines some rare characteristics:

- It describes Scrum in its entirety, yet places it in a broader context (of past and future).
- The author focuses on the subject, Scrum, in a way that it truly supports the reader. The book has a language and style in line with the philosophy of Scrum.
- The book shows the playfulness of Scrum.

David Starr and Ralph Jocham, Professional Scrum trainers and early agile adopters, say that this is the

ultimate book to be advised as follow-up book to the students they teach Scrum to and to teams and managers of organizations that they coach Scrum to.

**Agile Leadership to Take Your Team's Performance from Good to Great** Addison-Wesley Professional

About this book This book has 501 questions for scrum master certifications. Questions range from basic to expert level and explanations are given while reviewing the answers. This is the first book in the series. Each page has only one question and the correct answer with explanation is given on the next page. This make it easy for you to answer yourself before reviewing the correct answer. If you are looking for a real test experience, please refer to the end of this book. We have included

details and discount codes for the online version of these tests. Course links are available at [www.letSSprint.com](http://www.letSSprint.com) as well. Knowledge of Scrum is desirable for taking this course. Practice tests are based on Scrum as defined in The Scrum Guide™. This will make the student better prepared Scrum Master certifications and interviews for Scrum roles. Questions and explanations are based on Scrum as defined in The Scrum Guide™. This is helpful for any Professional appearing for Scrum Master Certifications and Interviews. Acknowledgements Professional Scrum™, Professional Scrum Master™, PSM, PSM I, PSM 1, etc. is the protected brand of Scrum.org. This course is neither endorsed by nor affiliated with Scrum.org. This course uses content

from the Scrum Guide. All the content related to Scrum Guide is taken from [scrumguides.org](http://scrumguides.org) and is under the Attribution ShareAlike license of Creative Commons. Further information is accessible at <http://creativecommons.org/licenses/by-sa/4.0/legalcode> and also described in summary form at <http://creativecommons.org/licenses/by-sa/4.0/>.

Scrum Packt Publishing Ltd

A Scrum Master's work is never done. The Development team needs your support, the Product Owner is often lost in the complexities of agile product management, and your managers and stakeholders need to know what will be done, by when, and for how much. Learn how experienced Scrum Masters balance the demands of these three levels of

servant leadership while removing organizational impediments and helping Scrum Teams deliver real world value. Discover how to visualize your work, resolve impediments, and empower your teams to self-organize and deliver using the Scrum Values, Agile Principles, and advanced coaching and facilitation techniques. A Scrum Master needs to know when their team is in trouble and understand how to help them get back on the path to delivery. Become a better Scrum master so you can find the problems holding your teams back. Has your Daily Scrum turned in to a meeting? Does your team struggle with creating user stories? Are stakeholders disengaged during Sprint Review? These issues are common. Learn to use empiricism as your guide and help your

teams create great products. Scrum is so much more than a checklist of practices to follow, yet that's exactly how many organizations practice it. Bring life back to your Scrum events by using advanced facilitation techniques to leverage the full intelligence of your team. Improve your retrospectives with new formats and exercises. Ask powerful questions that spark introspection and improvement. Get support and buy-in from management. Use Scrum as a competitive advantage for your organization. Create a definition of done that improves quality and fix failing sprints. Take the next step on your journey as a Scrum master. Transform your Scrum practices to help your teams enjoy their work again as they deliver high quality products that bring value to

the world. What You Need: A moderate level of experience using the Scrum Framework.

#ScrumMasterWay Addison-Wesley Professional

The basics of being a ScrumMaster are fairly straightforward: At face value all a ScrumMaster needs to do is facilitate the Scrum process and remove impediments. But being a great ScrumMaster, one who truly embodies the principles of servant-leadership and helps nurture a high-performing team, is much harder and more elusive. In this second edition of his groundbreaking book, Geoff shares an updated collection of stories and practical guidance, drawn from twenty years of coaching Scrum teams that will guide you on your path to greatness. In this book you will learn: The

skills and characteristics of great ScrumMasters  
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 Roman Pichler said: "I am thoroughly impressed

with how comprehensive and well-written the book is. It will be indispensable for many people" *The Spirit of the Game* Notion Press Building a successful product usually involves teams of people, and many choose the Scrum approach to aid in creating products that deliver the highest possible value. Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals. The ninety-four patterns contained within are elaborated nuggets of insight into Scrum's building blocks, how they work, and how to use them. They offer novices a roadmap for starting from scratch, yet they help intermediate practitioners fine-tune or fortify their Scrum implementations. Experienced

practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in product development. The patterns are written in the well-known Alexandrian form, whose roots in architecture and design have enjoyed broad application in the software world. The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work. The patterns flow together naturally through the context sections at their beginning and end. Learn everything you need to know to master and implement Scrum one step at a time—the agile way.

**A Smart Travel Companion** Addison-

### Wesley Professional

Implement modern and industry-proven Scrum techniques to achieve business agility and prove your credentials by passing the PSM I certification exam

**Key Features:** Use Scrum to manage complex projects and deliver real value to your customers

**Explore essential concepts and understand how the Scrum framework and Agile help maximize value and manage risks**

**Discover expert tips and work with practice questions and real-world examples to pass the PSM certification exam**

**Book Description:** Agile methodologies allow companies to maximize value and deal effectively with risks, which is why most IT companies adopt Agile in their workflows. Scrum is an Agile framework used to manage and execute projects with small teams. The

Professional Scrum Master (PSM I) Guide will help you to explore the Scrum framework's rules and theories for Agile project management and develop skills that will enable you to become an indispensable resource for any organization. You'll learn essential techniques and practices such as estimation, planning, and forecasting that will help you to apply Scrum successfully and complete complex projects with ease. The book also demonstrates how to conduct Scrum events, create Scrum artifacts, and tackle issues faced during the Scrum life cycle, among other practices. Finally, you will focus on various aspects of the PSM I certification course and discover expert advice, tips, and quizzes to prepare yourself for the exam. By the



end of the book, you will have gained fundamental knowledge of the Scrum framework, covered a range of topics related to the PSM I exam, and learned best practices, tips, and techniques to pass the exam confidently. What You Will Learn: Get to grips with Agile development and Scrum Understand the roles and responsibilities within the Scrum team Discover how to conduct Scrum events and create Scrum artifacts Find out how to estimate tasks and track progress Discover techniques for

planning and forecasting Find out how to deal with issues faced during the Scrum life cycle Who this book is for: This book is for professionals who want to build a strong foundation in Scrum practices and development. Project managers, product owners, product managers across various industries, sectors, and departments, software architects, developers, coders, and testers looking to achieve PSM certification will also find this book helpful.